#### UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

#### FORM 8-K

CURRENT REPORT Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): January 6, 2020

### **COLONY CAPITAL, INC.**

(Exact Name of Registrant as Specified in Its Charter)

Maryland (State or Other Jurisdiction of Incorporation or Organization) 001-37980 (Commission File Number) 46-4591526 (I.R.S. Employer Identification No.)

515 S. Flower Street, 44th Floor Los Angeles California (Address of principal executive offices)

90071 (Zip Code)

Registrant's telephone number, including area code: (310) 282-8820

N/A

(Former name or former address, if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Dere-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

Dere-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

#### Securities registered pursuant to Section 12(b) of the Act:

Title of Class	Trading Symbol(s)	Name of Each Exchange on Which Registered
Class A Common Stock, \$0.01 par value	CLNY	New York Stock Exchange
Preferred Stock, 8.25% Series B Cumulative	<b>CLNY.PRB</b>	New York Stock Exchange
Redeemable, \$0.01 par value		
Preferred Stock, 8.75% Series E Cumulative	CLNY.PRE	New York Stock Exchange
Redeemable, \$0.01 par value		
Preferred Stock, 7.50% Series G Cumulative	CLNY.PRG	New York Stock Exchange
Redeemable, \$0.01 par value		
Preferred Stock, 7.125% Series H Cumulative	CLNY.PRH	New York Stock Exchange
Redeemable, \$0.01 par value		
Preferred Stock, 7.15% Series I Cumulative	CLNY.PRI	New York Stock Exchange
Redeemable, \$0.01 par value		
Preferred Stock, 7.125% Series J Cumulative	CLNY.PRJ	New York Stock Exchange
Redeemable, \$0.01 par value		

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company  $\Box$ 

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

#### Item 7.01 Regulation FD Disclosure.

On January 6, 2020, Colony Capital, Inc. (the "Company") posted an investor presentation to its website at <u>http://www.clny.com</u> under the "Public Shareholders" tab, subheading "Presentations," which will be utilized at the Citi 2020 Global TMT West Conference at The Bellagio Hotel in Las Vegas, NV on Tuesday, January 7, 2020 and Wednesday, January 8, 2020 for investor meetings and the fireside chat with Marc C. Ganzi, CEO of Digital Bridge Holdings, LLC and CEO-elect of the Company, scheduled for Wednesday, January 8, 2020 from 11:45 a.m. to 12:30 p.m. Pacific Time. A copy of the presentation is attached as Exhibit 99.1 hereto and is incorporated herein by reference. The live webcast of the fireside chat discussion will be broadcast over the Internet and can be accessed on the Public Shareholders section of the Company's website at <u>http://www.clny.com</u>. The replay of the webcast will be available for 60 days on the Company's website. The information contained on the Company's website is not incorporated by reference herein.

The information included in this Current Report on Form 8-K, including Exhibit 99.1, shall not be deemed "filed" for the purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference into any filing made by the Company under the Exchange Act or the Securities Act of 1933, as amended, except as shall be expressly set forth by specific reference in such a filing.

#### Use of Website to Distribute Material Company Information

The Company's website address is www.clny.com. The Company uses its website as a channel of distribution for important company information. Important information, including press releases, analyst presentations and financial information regarding the Company, is routinely posted on and accessible on the Public Shareholders subpage of its website, which is accessible by clicking on the tab labeled "Public Shareholders" on the website home page. The Company also uses its website to expedite public access to time-critical information regarding the Company in advance of or in lieu of distributing a press release or a filing with the U.S. Securities and Exchange Commission disclosing the same information. Therefore, investors should look to the Public Shareholders subpage of the Company's website for important and time-critical information. Visitors to the Company's website can also register to receive automatic e-mail and other notifications alerting them when new information is made available on the Public Shareholders subpage of the website.

#### Item 9.01 Financial Statements and Exhibits.

(d) Exhibits.

Exhibit No.	Description
99.1	Colony Capital, Inc. Investor Presentation, Citi Global TMT Conference January 7-8, 2020
104	Cover Dage Interactive Data File (embedded yithin the Inline VDDI decument)

104 Cover Page Interactive Data File (embedded within the Inline XBRL document)

#### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: January 6, 2020

#### COLONY CAPITAL, INC.

By:

/s/ Mark M. Hedstrom

Mark M. Hedstrom Chief Financial Officer, Chief Operating Officer and Treasurer

# INVESTOR PRESENTATIO

Citi Global TMT West Conference: January 7-8, 2020

# **Colony**Capital

Marc C. Ganzi CEO Digital Bridge Holdings, LLC and CEO-Elect, Colony Capital

Exhibit 99.1

### Disclaimer

This presentation may contain forward-looking statements within the meaning of the federal securities laws. Forward-looking statements relate to expectations, beliefs, projections, future plans and strategies, anticipated events or trends and similar expressions concerning matters that are not historical facts. In some cases, you can identify forward-looking statements by the use of forward-looking terminology such as "may," "will," "should," "expects," "intends, "plans," anticipates," "believes," "estimates," "predicts," or "potential" or the negative of these words and phrases or similar words or phrases which are predictions of or indicate future events or trends and which do not relate solely to historical matters. You can also identify forward-looking statements by discussions of strategy, plans or intentions.

Forward-looking statements involve known and unknown risks, uncertainties, assumptions and contingencies, many of which are beyond the Company's control, and may cause the Company's actual results to differ significantly from those expressed in any forward-looking statement. Factors that might cause such a difference include, without limitation, the Company's ability to transform and simplify its business with direct investments in digital assets and a related investment management business in the manner and in the timeframe anticipated or at all, the size of the Company's balance sheet, the Company's liquidity. Digital Colory's ability to complete the pending acquisition of Zayo Group Holdings, Inc. on the terms and in the timeframe contemplated or at all, the stabilization of the Company's healthcare portfolio. Including the implementation and timing of CED succession plans, whether the Company's healthcare portfolio the company's healthcare portfolio, the Company's healthcare portfolio the company's investment management, the glouge and organizational structure, including the implementation and timing of CED succession plans, whether the Company healthcare portfolio the company's investment management, the glouge and organization and a diministrative cost savings pursuant to its corporate restructuring and reorganizing balan plan, in the timeframe expected or at all, the stabilization of the Company's healthcare portfolio ms, including the unstituents in digital restates there the Company's investment management business, including the unstituents in digital parts of the sale of the Industrial portfolio and the related investments in digital parts of the sale of the Industrial portfolio and the related the material counter structuring restate and plans and early for the sale of the Industrial portfolio and the related the metastico. Company's financial Heability, including boronning capacity forwing capacity forting restate and plans be also of the Industrial portfolio and the related the deformance on the R

Statements regarding the following subjects, among others, may constitute forward-looking statements: the market, economic and environmental conditions in the Company's real estate investment sectors; the Company's business and investment strategy; the Company's ability to dispose of its real estate investments; the performance of the real estate invito. The Company's industry, interest rates, real estate invision additions and the Company's industry, interest rates, real estate values, the dott security or inspecific geographic regions; the Company's ability to obtain and maintain financing arrangements, including securitizations; the annual adult of onmercial mortgage loans requiring refinancing in future periods; the availability of attractives, changes in the value of the Company's ability to ominitain is qualification as a real estate investment trust, or REIT, for U.S. federal income tax purposes; and the Company's ability to maintain is exemption from registration as an investment trust, or REIT, for U.S. federal income tax purposes; and the Company's ability to maintain is exemption from registration as an investment tompary under the Investment Company and to 1940, as amended.

All forward-looking statements reflect Colony Capital's good faith beliefs, assumptions and expectations, but they are not guarantees of future performance. Additional information about these and other factors can be found in Colony Capital's reports filed from time to time with the SEC. Colony Capital cautions investors not to unduly rely on any forward-looking statements. The forward-looking statements speak only as of the date of this presentation. Colony Capital is under no duty to update any of these forward-looking statements after the date of this presentation, nor to conform prior statements to actual results or revised expectations, and Colony Capital does not intend to do so.

This presentation is for informational purposes only and does not constitute an offer to sell or a solicitation of an offer to buy any securities of Colony Capital. This information is not intended to be indicative of future results. Actual performance of Colony Capital may vary materially.

This presentation may contain statistics and other data that has been obtained or compiled from information made available by third-party service providers. Colony Capital has not independently verified such statistics or data.

# Disclaimer

#### Important Additional Information

Important Audulation international The Company, its directors and its executive officers, including their direct and indirect interests, by security holdings or otherwise, is available in the Company's definitive proxy statement on Schedule 14A prepared in connection with the Company's 2019 Annual Meeting of Stockholders, and filed with the U.S. Securities and Exchange Commission (the "SEC") on March 28, 2019, To the extent holdings of the Company's definitive proxy statement, such directors or executive officers, including their direct and indirect interests, by security holdings or otherwise, is available in the Company's definitive proxy statement on Schedule 14A prepared in connection with the Company's 2019 Annual Meeting of Stockholders, and filed with the U.S. Securities and Exchange Commission (the "SEC") on March 28, 2019, To the extent holdings of the Company's statement with the SEC in connection with the S019 proxy statement, with the S20 proxy statement with the S20 proxy statement, with the S20 proxy statement with the S20 proxy S102 pr

This presentation also includes certain forward-looking non-GAAP information. Due to the high variability and difficulty in making accurate forecasts and projections of some of the information excluded from these estimates, together with some of the excluded information not being ascertainable or accessible, the Company is unable to quantify certain amounts that would be required to be included in the most directly comparable GAAP financial measures without unreasonable efforts.



# DIGITAL INFRASTRUCTURE LANDSCAPE

# **Data Demand: A Global Opportunity**

Mobile operators are forecasted to invest greater than \$480 BILLION WORLDWIDE between 2018 and 2020 in mobile capex, with half coming from countries expected to have launched 5G by 2020<sup>1</sup>





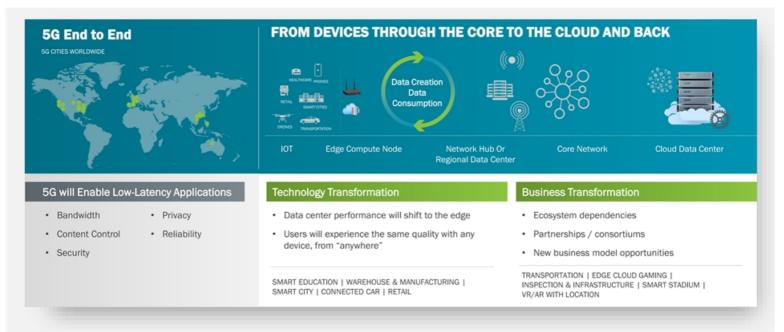
(1) Source: GSMA, The Mobile Economy 2019

# Strong Digital Infrastructure Demand Anticipated Based on Projected Cloud Capital Expenditures and 5G Phone Shipments

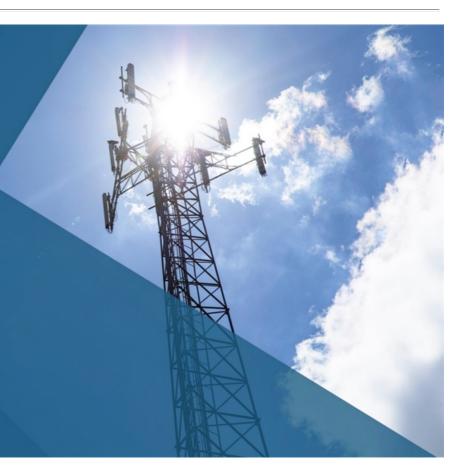


ColonyCapital Source: Public company reports, S&P Capital IQ estimates (Total Capex) and RBC Capital Markets estimates (Cloud related Capex); BAML Research December 2019.

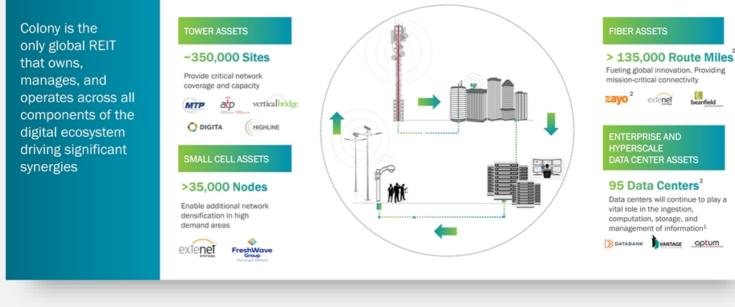
# Next Generation Networks Require a Converged Approach to Infrastructure Development and Ownership



# 2 COLONY'S CONVERGED DIGITAL ECOSYSTEM



# **Colony's Global Digital Infrastructure Footprint**



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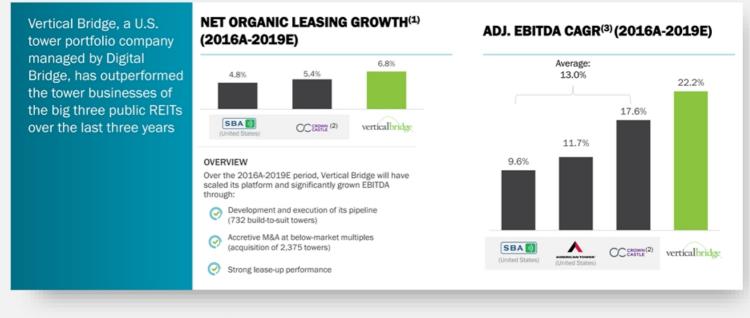
Notes: All figures as of Q4 2019 except otherwise noted. (1) CB Insights, The Future of Data Centers. (2) Pro-forma for the The Zayo transaction, which remains subject to customary closing conditions and there is no guarantee this transaction will be consu

# Colony's Converged U.S. Ecosystem vs. Peer Group

United States Digital Infra Asset Owners / Operators	Macro Towers (Number Of Sites)	Small Cells (Number Of Sites)	Enterprise & Dark Fiber (Miles)	Colocation / Managed Service Data Centers (Number Of Sites)	Edge Data Centers (Number Of Sites)	Hyperscale Data Center (Number Of Sites)	
<b>Colony</b> Capital	~4,600	~30,000 <sup>(1)</sup>	+135,000 <sup>(1)(2)(3)</sup>	45 <sup>(2)</sup>	19 <sup>(4)</sup>	9 <sup>(4)</sup>	
ALTERNATIVE ASSET MANAGERS							
	~2,400 <sup>(3)</sup>	~65 <sup>(5)</sup>	-	-	6	4	
Brookfield	-	-	-	18(6)	-	-	
			REITS				
CCCCASTLE	~40,000	~70,000(7)	~75,000	-	-	-	
<b>^</b>	~41,000	~410 <sup>(5)</sup>	-	-	1 <sup>(8)</sup>	-	
B DIGITAL REALTY	_	_		-	-	147(9)	
MD-EQUINIX	_	-	-	76(10)	_	_	

ColonyCapital sets available information, as of November 22, 2019. Numbers reflect come (1) Denotes interest available information, as of November 22, 2019. Numbers reflect come (2) Denotes contracted and in construction (7CC) networks. (2) Pro forma for the Tazyno tri assets outside of the Linked States, as country-level detail unavailable. (4) Excludes data cent insufficient detail regarding inhether any are edge connected: (7) Denotes on-ar and under co however there is insufficient detail regarding their classification. (10) Equink owns 76 operadi under construction. (5) De lot small cell nodes. (8) De 11 on of ColoAti a

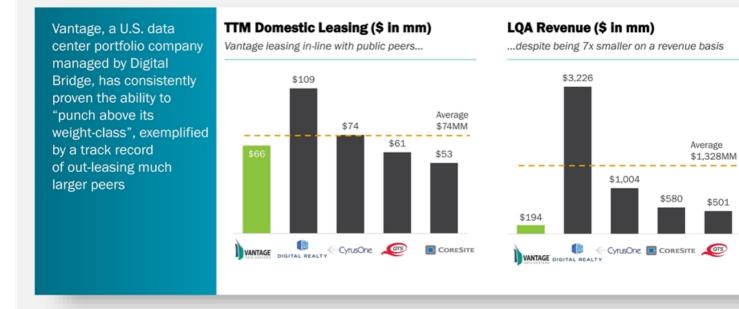
# **Performance vs. Peers in Towers**



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(1) Figures shown net of churn. Denotes average of the period 2016A-2019E. Excludes AMT, due to insufficient disclosure of comparable information. (2) Figures include small cells. (3) Per Bloomberg and company filings.

# Performance vs. Peers in Hyper-scale Data Centers



ColonyCapital Source: Vantage company data and public company earnings materials or filings, in each case as of 09/30/2019.

# **3** COLONY'S DIGITAL INVESTMENT FRAMEWORK



# **Four Corners of Asset Selection**



### MARKET DYNAMICS

Focus on stable markets with catalysts for near-term Digital Infrastructure investment and downside protection for asset owners



#### **CONTRACT QUALITY**

Focus on long-term contracts with investment grade customers and build in maximum flexibility to add additional tenants

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**ASSET QUALITY** 

Focus on unique, hard-to-replicate assets and seek assets that provide mission critical services to customers with high switching costs

#### MANAGEMENT / PLATFORM POTENTIAL

Emphasize buy and build strategies with initial investments used as a platform to drive growth both organically and through acquisitions



# **Alpha Creation Framework**

Digital Colony seeks outperformance in our companies through hands-on participation in all of our businesses



#### Human Capital

Recruiting, developing and retaining top talent and industry thought leadership



#### Direct Operating Experience

The principals at Digital Bridge have negotiated and closed tens of thousands of telecom leases and have efficiently managed field operations for thousands of active facilities



#### Proprietary Back-Office Systems

Drive scale, margins and operational metrics with powerful internallydeveloped platforms



#### Differentiated M&A Program

Focus on proprietary deal flow & transaction tactics that avoid competitive auctions and drive down entry multiples

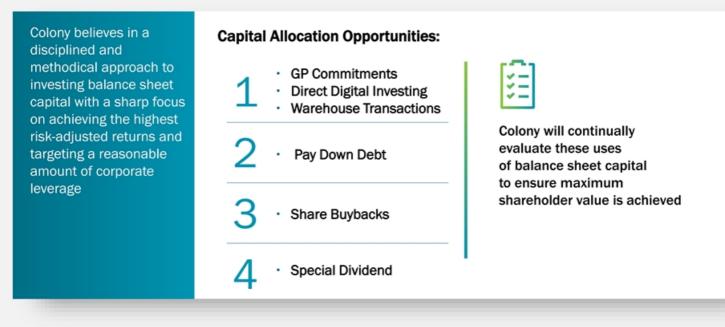


#### Dynamic Balance Sheet Management

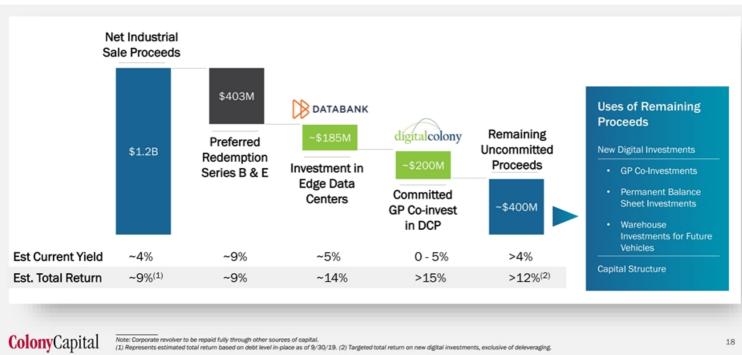
Digital Bridge has institutional relationships with leading international banks and bond investors that provide unique structures and lower cost of capital

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# **Balance Sheet Investment Framework**







# COLONY'S INAUGURAL BALANCE SHEET INVESTMENT IN DIGITAL INFRASTRUCTURE

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# **Colony's Inaugural Balance Sheet Investment** In Digital Infrastructure

Colony has acquired an ownership interest of 20.4% in DataBank from existing third-party investors for approximately \$185 million; DataBank is the leading private owner and manager of Edge Data Centers in the U.S. with a nationwide footprint		
<ul> <li>DataBank is the leading private owner and manager of Edge Data Centers in the United States with a nationwide footprint</li> </ul>		
<ul> <li>DataBank is a portfolio company sponsored by Digital Bridge and invested in by its founders and other senior professionals alongside institutional partners</li> </ul>	KEY METRICS	
<ul> <li>Digital Bridge principals will continue to retain their interests alongside Colony and will provide Colony the ability to appoint a majority of DataBank board members</li> </ul>	\$200M Est. Dec-19 LQA Revenue <sup>(1)</sup>	\$82M Est. Dec-19 LQA Adj. EBITDA <sup>(1)</sup>
<ul> <li>Represents the first step for Colony to gain exposure to the edge/colocation data center sector with significant organic growth and acquisition opportunities</li> </ul>	10% '16'18 Organic Revenue CAGR	41% Adj. EBITDA Margin 9
<ul> <li>We expect to fund potential add-on acquisitions and greenfield edge data center developments at DataBank, which would increase CLNY's ownership</li> </ul>	Data Centers <sup>(2)</sup>	Markets
<ul> <li>Transaction price represents a 17.6x multiple on in-place EBITDA</li> </ul>	FCF Conversion Before Growth Capex <sup>(3)</sup>	Space Utilization <sup>(4)</sup>
- Minimal annual fees (~\$300K) from third-party selling investor to cease	1,800+ Customers	0.7% Average Monthly Churn Rate <sup>(5)</sup>

ColonyCapital (1) Includes backlog, MQI and known churm (2) Excludes one data center under construction (3) Expressed as a % of revenue and calculated as EBITDA less maintenance capex, divided by estimated revenue for quarter ending Dec. 31, 2019 (4) Includes data centers of the proposed ABS portfolio (5) Churn percentage calculated as current month reduction in Monthly Recurring Revenue (MRR) as a percentage of prior month total MRR from 2Q16 to 3Q19.

# DataBank's Advantage in Edge Data Centers

#### Low Latency applications driving need for Edge Computing DataBank's tier II strategy is currently serving Edge Computing needs Sample 4G/LTE network - average latency of 50 to 100ms What is "the Edge" · The "Edge" is a broadly used term that is generally used to describe the migration of information closer to the end users, typically to provide lower latency and support 11:11 a range of applications from autonomous vehicles to artificial intelligence to robotic surgery We believe that the Edge currently and for the foreseeable future resides in traditional data centers in secondary markets · The key driver for the interest in Edge deployments is targeted latency - the amount of time it takes for a user to retrieve data from the source - of 10 milliseconds (ms) compared to LTE's average latency of 50 to 100 ms · DataBank estimates its latency to be 3 to 5 ms within a 10-mile radius of its data centers with limited need to develop additional "micro" deployments to deliver Sample 5G network - latency is dependent on distance of transport targeted latency within its current markets DataBank has built a leadership position in key Edge markets where cloud and content demand is expected to accelerate Existing relationships with leading cloud and content customers who leverage DataBank's unique geographic footprint · Control of key interconnection points, which drive a compelling value proposition for With 56 wireless networks can achieve latency of 2-3ms before transport. Decreasing transport late the core compute and cloud interface closer to the customer cloud and content players as they push workloads towards the Edge · High quality colocation inventory with in-place expansion capacity allows for accelerated time to market in key locations 💼 🖽 Google VERITAS 😂 **Edge Computing Customers**

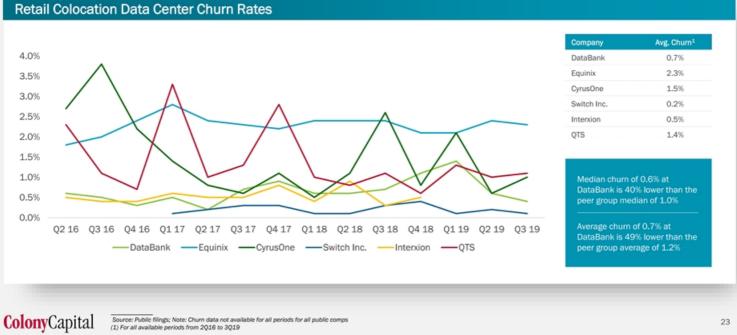
# DataBank's Diversified, Blue Chip Customer Base

#### More than 1,800 customers trust DataBank for its experience, expertise, and service offerings Top 10 customers represent ~25% of total Monthly Recurring Select Customer Logos Revenue (MRR), and top 100 customers represent ~66% of MRR with increasing concentration of high MRR customers Omni & Hotels VERITAS M BNINGSTAR 104<sup>(1)</sup> customers with deployments in multiple DataBank facilities Gelanese CBRE Texas Health 0 Average monthly churn rate of 0.7%(2) $G_{\Gamma}$ Google PENGUIN Carnival PNC $NPS^{(3)}$ of **54**, one of the best in the industry V DAAC Well diversified geography of data centers and customer industries

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Excluding Lightbound, which was acquired in October 2019
 Churn percentage calculated as current month reduction in MRR as a percentage of prior month total MRR from 2Q16 to 3Q19.
 Net Promoter Score measures customer experience

# DataBank Outperforms the Average Public Peers on Churn



# **DataBank Transaction Process and Structure**

#### Colony's acquisition of its interest in DataBank was underpinned by a thorough and robust transaction process

- DataBank was acquired in 2016 by a Digital Bridge-led consortium including personal investment from Marc Ganzi and Ben Jenkins and third-party capital from
  unrelated institutional investors, which would pay to (i) Digital Bridge annual base management fees and (ii) Digital Bridge principals and DataBank management
  potential incentive payments based on the financial performance of DataBank
- Prior to the combination of Colony Capital and Digital Bridge, two unrelated institutional investors, Edgewater and Allstate, came to an agreement to sell 100% and 50% of their respective interests (representing an aggregate 20.4% interest) to Digital Bridge and new third-party investors for a total price of approximately \$185 million based on a process defined by DataBank's organizational documents
- Resulting from the combination of Colony Capital and Digital Bridge (and prior to closing of Edgewater and Allstate's sale of the 20.4% interests in Databank), Colony
  Capital obtained the option to acquire the 20.4% Databank stake on its balance sheet (rather than being funded by Digital Bridge and third-party investors) and
  ultimately purchased the stake given that Databank is an attractive investment for its balance sheet, furthers its strategic pivot and meets its targeted return profile
- Given the pre-existing personal investment in DataBank by Messrs. Ganzi and Jenkins and the incentive units held by them, legacy Colony executives undertook an
  extensive process to mitigate potential conflicts of interest including:
  - Entering into a voting agreement with Messrs. Ganzi and Jenkins to allow Colony to appoint a majority of DataBank's board
  - Retaining independent legal counsel and a nationally recognized third-party valuation firm to provide a fairness opinion
  - Utilizing the pre-existing formula in the DataBank organizational documents and the implied valuation from the \$185 million purchase price, the embedded
    value of Messrs. Ganzi's and Jenkins' carried interest with respect to the interests being acquired by Colony is \$3.1 million, so Messrs. Ganzi and Jenkins
    exchanged 20.4% of their incentive units for Colony OP units with a value of \$3.1 million (based on 30-day VWAP) subject to a multi-year lock up evidencing
    their alignment of interests with Colony, with no further incentive payments or fees due on Colony's investment
    - Proceeds to the sellers were reduced by the \$3.1 million embedded value of such carried interest, such that the cost thereof was borne by the sellers
      Messrs. Ganzi and Jenkins did not sell any of their personal interests in DataBank, received \$3.1 million of Colony OP units in exchange for 20.4% of
  - their incentive units and did not receive any other consideration as a result of the DataBank transaction
    Obtaining unanimous approval from Colony's Board, which would not typically be required for a transaction of this size

# **Definitions and Important Notes**

#### Current Yield: Represents Core FFO less maintenance capital expenditures dividend by equity.

EBITDA: Generally represents net income before interest expense, income tax provision (benefit), depreciation and amortization as defined and reported by each respective company, which may differ in methodology, and therefore, may not be directly comparable with other companies.

IRR: A supplemental financial measure that represents the rate of return of an investment over a specific holding period expressed as a percentage of the net equity capital invested. It is the discount rate that makes net present value of all cash outflows equal to the net present value of cash inflows. The Company's methodology for calculating IRR involves subjective judgement and discretion and may differ from methodologies used by other companies, and therefore may not be comparable with other companies. Actual results may differ materially from the Company's expectations.

Total Return: Represents the estimated IRR over a ten year period except for the total return received by Colony Financial, Inc. shareholders, which is for the period from inception to April 2nd, 2015, the date upon which Colony Financial, Inc. was internalized.

Note Regarding Use of Information from Third-Party Sources: Certain of the information contained in this presentation is based on or derived from information provided by independent third-party sources. While the Company believes that such information is accurate as of the date it was produced and that the sources from which such information has been obtained are reliable, the Company does not guarantee the accuracy or completeness of such information and has not independently verified such information or the assumptions on which such information is based.